

For Publication

**Bedfordshire Fire and Rescue Authority
Service Delivery Policy and Challenge
Group
15 September 2016
Item No. 8**

REPORT AUTHOR: HEAD OF COMMUNITY SAFETY

SUBJECT: ANNUAL REVIEW OF PARTNERSHIPS 2015/16

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Background Papers:

Community Safety Strategy 2014-2018
Community Risk Management Plan 2015-2019
Baker Tilley Audit Report – Partnerships
BFRA Report No 11 – 15 July 2015

Implications (tick ✓):

LEGAL		FINANCIAL	
HUMAN RESOURCES		EQUALITY IMPACT	
ENVIRONMENTAL		POLICY	
CORPORATE RISK	Known	OTHER (please specify)	
	New	CORE BRIEF	✓

Any implications affecting this report are noted at the end of the report.

PURPOSE

To provide Members of the Service Delivery Policy and Challenge group an overview following the 2015/16 annual review of Community Safety partnerships.

RECOMMENDATION

Members consider this report detailing outcomes from the 2015/16 review of Community Safety partnerships and acknowledge that the partnership policy and supporting documentation have also been subject to review.

1. Background

- 1.1 In January 2014, Baker Tilly undertook an audit of the Service's partnership arrangements as part of the 2013/14 Audit Programme. A recommendation arising from the audit was that an annual review of partnerships should be undertaken and reported to the Authority. Following this recommendation arrangements have been put in place to undertake a year on year review of Community Safety partnership activities.
- 1.2 This is the second report of such reviews (previous July 2015) and covers the period 1 April 2015 to 31 March 2016.

2. Partnership Overview

2.1 **Aim of Partnership Working:**

Bedfordshire Fire and Rescue Service is committed to improving the safety of our community by utilising collaborative partnership working to improve our level of service to the communities we serve.

Effective and targeted partnership working directly contributes to our key strategic aims and objectives as expressed in our Community Risk Management Plan (CRMP). Whilst our community safety activities contribute to all three objectives, it is against the first objective that partnerships have the most contribution to make namely:

- Strategic Objective 1: To respond effectively, manage risks and reduce the number of emergency incidents that we attend.

In doing so the Service seeks to be pro-active within our communities, work with partners to deliver shared services, increase our 'public value' and ensure that we deliver our services equitably but also targeted to those who are most in need.

The Community Safety Strategy 2014-2018 provides the focus and direction under which partnerships operate.

2.2 **Strategic Partners:**

Our strategic partnerships fall within the three Unitary Local Authorities:

- Bedford Borough Council
- Central Bedfordshire Council
- Luton Borough Council

And key public services:

- Within the Criminal Justice System (the Police and the Probation Services)
- Health (the NHS, Clinical Commissioning Groups and the Care Quality Commission)
- The Voluntary and Community Sectors

2.3 **Partnership Focus:**

The following areas are the focus of our partnership activity:

- Health and Well-being Promotion; including citizenship, improving employability, smoking cessation, Carbon Monoxide (CO) awareness, obesity and fitness promotion, mental health awareness (including dementia pledge), drug and alcohol abuse prevention awareness, Road Traffic Collision (RTC) reduction and water safety.
- Crime Prevention; including diversionary youth activity, young offender diversionary activity, Anti-Social Behaviour (ASB) reduction and environmental action days, RTC reduction, fire investigation and arson prevention.
- Wider Social Inclusion; including our role as 'civic leaders' and contributing to Local Authority wide objectives overseen by Local Strategic Partnerships (LSP) or equivalent and contained in Sustainable Communities Strategies.

These strategic alliances give rise to activity based partnerships which are the subject of this review.

3. 2015/16 Review

3.1 **Purpose:**

The Service works with almost seventy significant partnerships, defined in terms of scale, structure, and contribution towards achieving our strategic aims and objectives. Partnerships vary in size, service area, membership and function, as well as legal status (statutory or not). Some provide a strategic focus while others direct operational activity.

The purpose of this collective review is to:

Ensure all partnership relationships and activities are in line with Service strategic aims and objectives, focused on providing value to the community, and managed using the governance framework laid out in Service Procedural Guidelines.

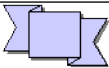



It is also key that the Service is fully aware of who the significant partnerships are with, their purpose, how they are operated and governed, and be able to

influence arrangements where necessary and to give assurance that there is no exposure to unnecessary risk.

3.2 Partnerships:

The Service's partnership policy and procedures provide the framework for the identification and review of partnerships. Partnerships are subject to business cases and reviews are documented. A review period is agreed at the outset each partnership. The review considers the achievements of the partnership against the objectives of the business case.

For the last three years, partnerships have been evaluated annually using a Boston Box matrix approach, with partnerships placed in one of four categories, based on their added value, and their strategic importance:

#		Category	Action
1		Statutory and/or Useful	Keep Maintain the status quo
2		Rising Star	Develop
3		Entry Level	Monitor
4		Dog	Divest

Thematic evaluation is carried out in workshop format, with each BFRS Partner Manager justifying the position of their partnerships to his/her colleagues, and partnerships only being moved from one quadrant to another with full consensus. This meeting is chaired by the Head of Community Safety. Thereon in, partnership performance is regularly discussed during monthly Community Safety Team meetings.

The most recent annual evaluation matrix (February/March 2016), is attached in Appendix 1, together with a list of current Partnerships.

3.3 Community Partnership Based Activities

Partnerships may also give rise to localised initiatives or group activities undertaken by our Community Safety team and station based personnel.

The objectives and outcomes of each activity are reviewed before and after the event using an assessment tool. The outcomes of this assessment informs future activities as part of our learning and knowledge-based approach.

The Service undertook just under a 1,000 community activities during 2015/16 across a range of participating organisations.

These are summarised in Table 1 below:

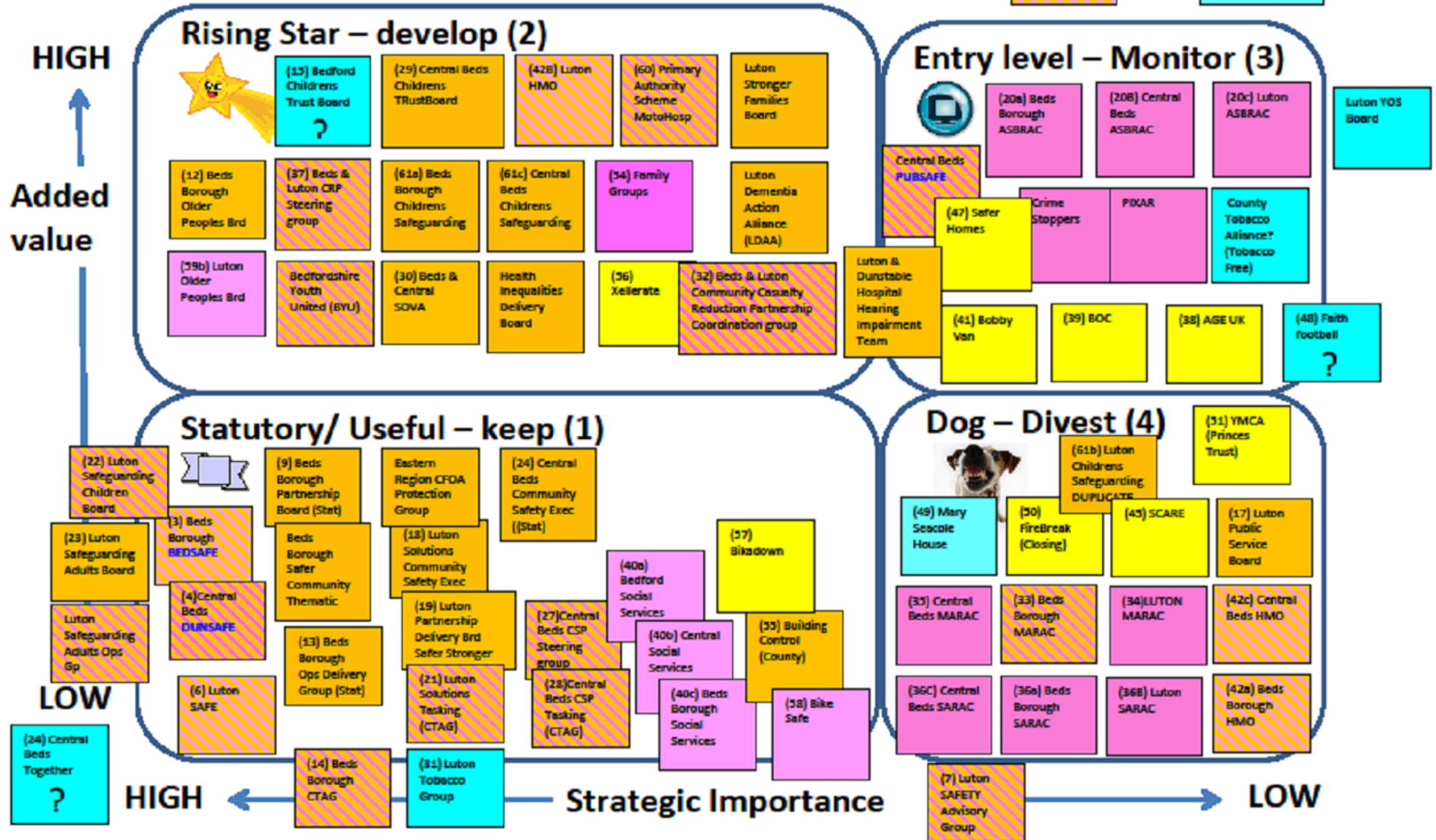
Activity Group	Activity Name	Number
Arson Reduction	After Incident Response	100
	Local Campaign	10
	National Campaign	1
	Partnership/Agency Meeting	24
	Partnership/Agency Training	2
	Station Visit/Event	1
Arson Reduction	Total	138
Children and Young People	Local Campaign	51
	Educational Presentation	1
	Firebreak	1
	Partnership/Agency Meeting	3
	Princes Trust	9
	Sports Event	2
	Uniformed Children's Group Station Visit	64
Children and Young People	Total	131
Home Fire Safety	After Incident Response	137
	Educational Presentation	104
	Local Campaign	153
	National Campaign	36
	Partnership/Agency Meeting	9
	Partnership/Agency Training	24
	Station Visit/Event	25
Home Fire Safety	Total	488
Road Safety	Educational Presentation	4
	Local Campaign	21
	Partnership/Agency Meeting	5
	Partnership/Agency Training	2
	Road Skills Driver Safety Event	1
	Station Visit/Event	2
Road Safety	Total	35
School Education	Foundation and Keystage 1 (5-8 yrs)	133
	Key Stage 2 (8-11 yrs)	44
	Key Stage 3 (11-14 yrs)	3
School Education	Total	180

Table 1 – Community Safety Partnership Activities 2015/16

4. Partnership Planning, Review and Development
- 4.1 The Community Risk Management Plan (CRMP) informs the Community Safety Strategy which guides our partnership focus and themes.
- 4.2 In addition to this annual review, partnerships are reviewed following any refresh of the CRMP and Community Safety Strategy to ensure their objectives and outcomes continue to aligned to the Strategy and to identify gaps or opportunities for new partnership working.
- 4.3 In considering gaps and opportunities in partnership working as part of the 2015/16 review, the Service has identified a number of new potential and emerging areas for maximising our Services to our communities. These will be explored over the next twelve months to provide focus on our potential to optimise our service areas.
5. Summary
- 5.1 Partnerships and associated activities undertaken in 2015/16 have continued to extend the reach of our prevention services reducing risk. The framework under which these partnerships operate provides for ongoing assessment against objectives to ensure the partnerships provide value and continue to contribute to the Service's objectives.

**SERVICE OPERATIONAL COMMANDER GARY JEFFEREY
HEAD OF COMMUNITY SAFETY**

PARTNERSHIP QUADRANT ANALYSIS – Revised 16/04/06



Partnership List

AGE UK
ASBRAC Bedford (Anti-Social Behaviour Risk Assessment Conference)
ASBRAC Central Beds (Anti-Social Behaviour Risk Assessment Conference)
ASBRAC Luton (Anti-Social Behaviour Risk Assessment Conference)
Bedford Borough - CTAG
Bedford Borough - Older Peoples Board
Bedford Borough Strategic Partnership Board
Bedford Borough CSP (Ops Delivery Group)
Bedford Borough Safer Community Thematic Partnership
Bedford Borough Social Services
Bedfordshire and Luton Casualty Reduction Partnership Steering Group
Bedfordshire and Luton Casualty Reduction Partnership Co-Ord Group
Bedfordshire Youth United (BYU)
Beds Borough BEDSAFE (Steering Group)
Bedford Borough Family Groups
BikerDown
BikeSafe
Bobby Van
British Oxygen Company (BOC)
Building Control Tri Unitary
Central Beds - CSP Steering Group
Central Beds and Bedford Borough SOVA
Central Beds Children's Trust Board
Central Beds Community Safety Executive
Central Beds CSP - Tasking Group
Central Beds Together
CFOA Eastern Region Protection Group
Community Engagement Network (CEN)
County - Tobacco Alliance
Crime Stoppers
Dunsafe

APPENDIX 1
SUMMARY OF REVIEW OF PARTNERSHIPS 2015/16

Faith Based Football
Health Inequalities Delivery Board
HMO Luton
LBC/Police/FRS Regulatory Services Project (Operation Pixar)
LSCB Luton Safeguarding Children's Board
Luton and Dunstable Hospital Hearing Impairment Team
Luton Borough Adult Safeguarding Ops Group
Luton Borough Community Safety Partnership Executive
Luton Borough Safeguarding Adults Board
Luton Dementia Action Alliance
Luton Partnership Delivery Board (Safer Stronger)
Luton SAFE
Luton SOLUTIONS Tasking Group
Luton Stronger Families Board
Luton Tobacco Alliance (Tobacco Free)
Luton YOS Chief Officers Board
Older People's Board Luton
Pixar
Primary Authority Scheme (Moto Hosp)
Pubsafe
Safer Homes Scheme
Xcellerate